# **INTERRENT REIT**

**INVESTOR PRESENTATION** 

Q4 2023 Conference Call

February 29, 2024





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# Forward Looking Statements

This presentation contains "forward-looking statements" within the meaning of applicable Canadian securities legislation. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "plans", "anticipated", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". InterRent is subject to significant risks and uncertainties which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements contained in this release. A full description of these risk factors can be found in InterRent's publicly filed information which may be located at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a>. InterRent cannot assure investors that actual results will be consistent with these forward-looking statements and InterRent assumes no obligation to update or revise the forward-looking statements contained in this presentation to reflect actual events or new circumstances.

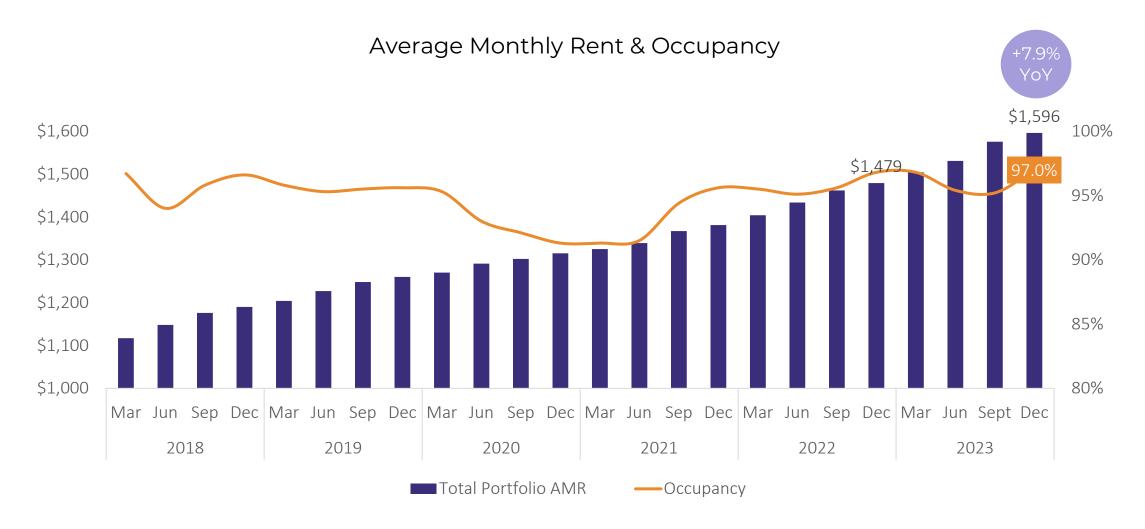


# QUARTERLY & YEAR-END RESULTS



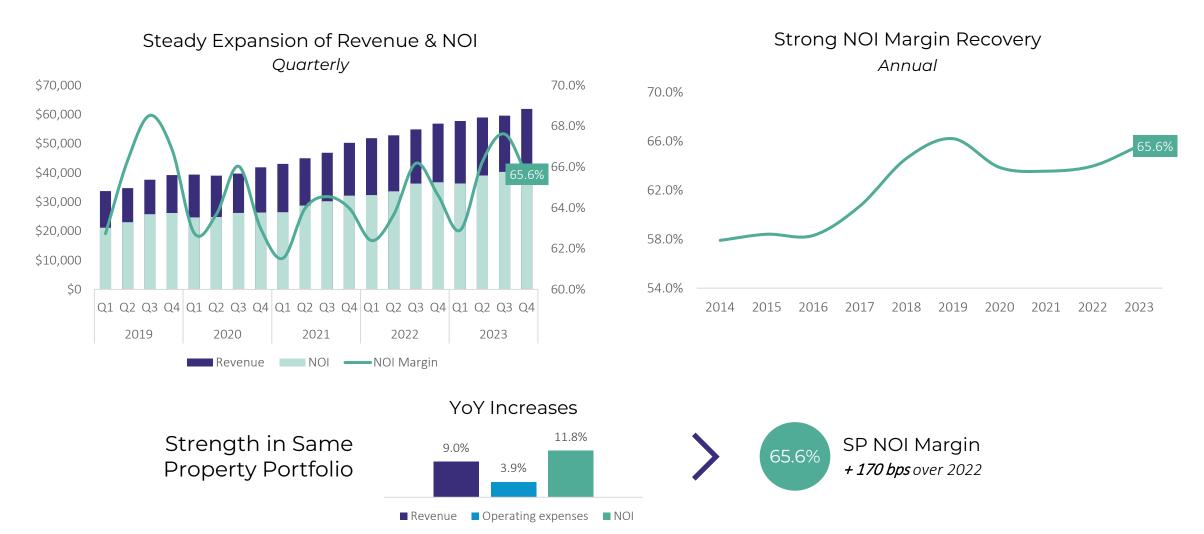


# Operational Highlights: Accelerated AMR Growth



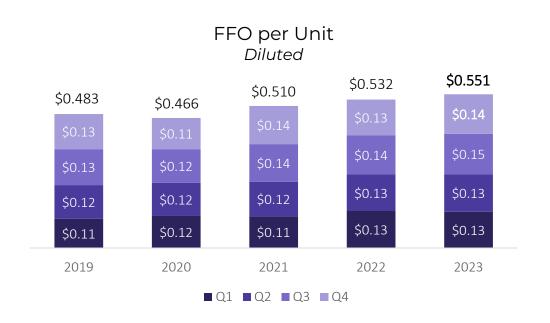


# Financial Highlights: Sustained Profitability





# Financial Highlights: Driving Up Per-Unit Performance Measures





YoY Change



Q4 2023

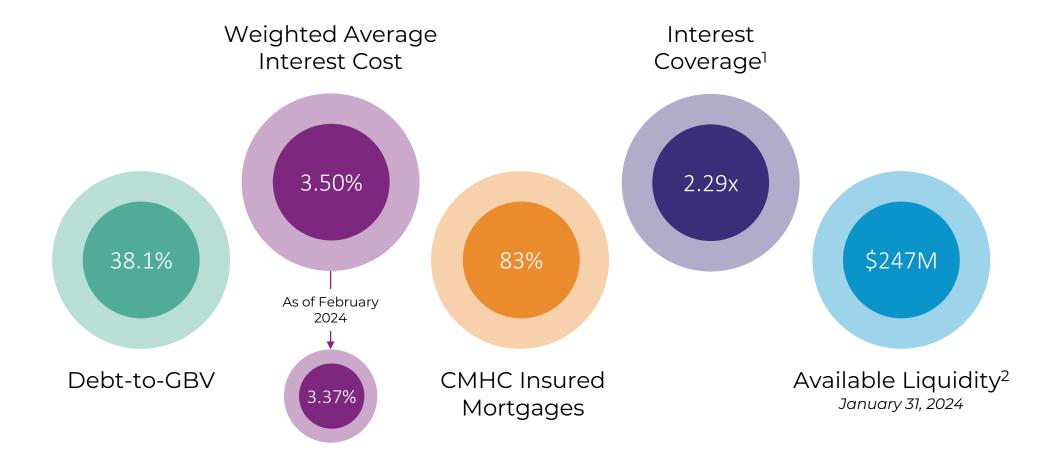








# Financial Highlights: Strengthening Financial Position





# OPERATING HIGHLIGHTS





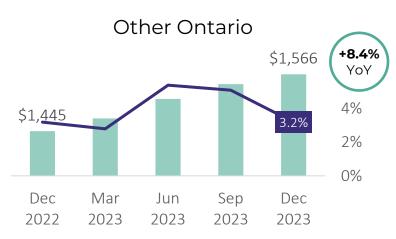
# Operating Highlights: Growing AMR Across All Regions









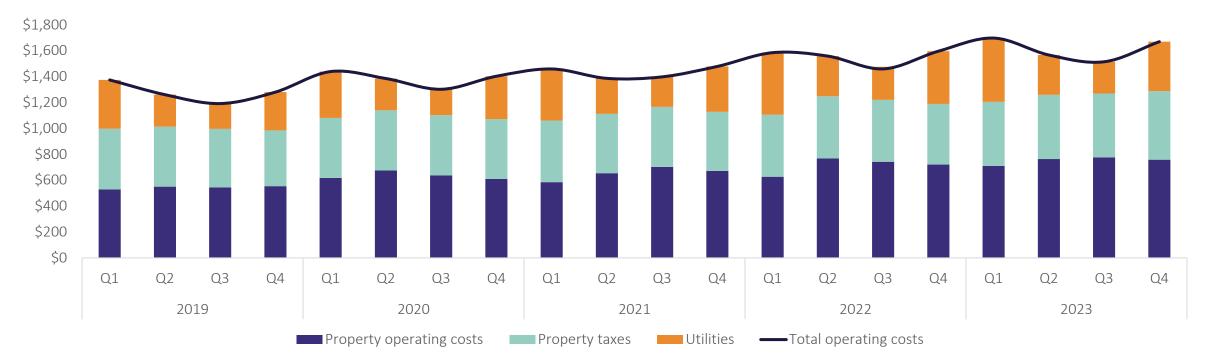






# **Operating Expenses**





- Managing property operating expenses through technology, training & energy efficiency programs
- Meaningful reductions in our utilities expense driven by both usage and rate reductions



In 2023, operating expenses as a percentage of revenue decreased **160 basis points** to **34.4%**.



# Creating Value Through Strategic Expenditures

#### A Well-Maintained Portfolio

Year	Maintenance Capex	Per Repositioned Suite
2019	\$6.4M	\$975
2020	\$7.3M	\$946
2021	\$7.9M	\$950
2022	\$9.6M	\$1,069
2023	\$10.2M	\$1,005

#### With a Focus on Value-Add Investments<sup>1</sup>



#### Investing in Our Properties

As of December 31, 2023, the REIT has **2,611** suites, or **20%** of our portfolio, at various stages in its repositioning program and invested **\$32.8M** in the 2023 fiscal year.



#### Capitalizing on Substantial Upside

Repositioned suites experience higher occupancy and greater NOI margins due to investments in the efficiency of the properties, as well as enhancements in the quality of community services and accommodations.



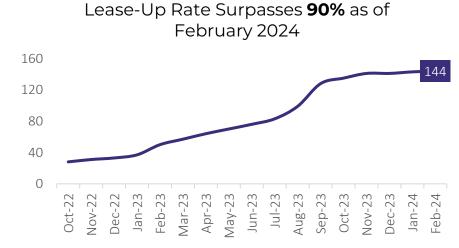
# Strong Lease-Up Momentum at The Slayte

#### 473 ALBERT STREET – The Slayte Ottawa, ON – NCR

Nearing the completion on our first adaptive reuse project, where we transformed an existing office space into residential apartments.

- Work is complete with the exception of the spa area on the outdoor rooftop terrace
- Committed to keeping 10% of suites affordable for 10 years

Suites	158
Total project cost	\$81M
Expected yield	4.3%
Expected IRR <sup>1</sup>	>15%







# BALANCE SHEET





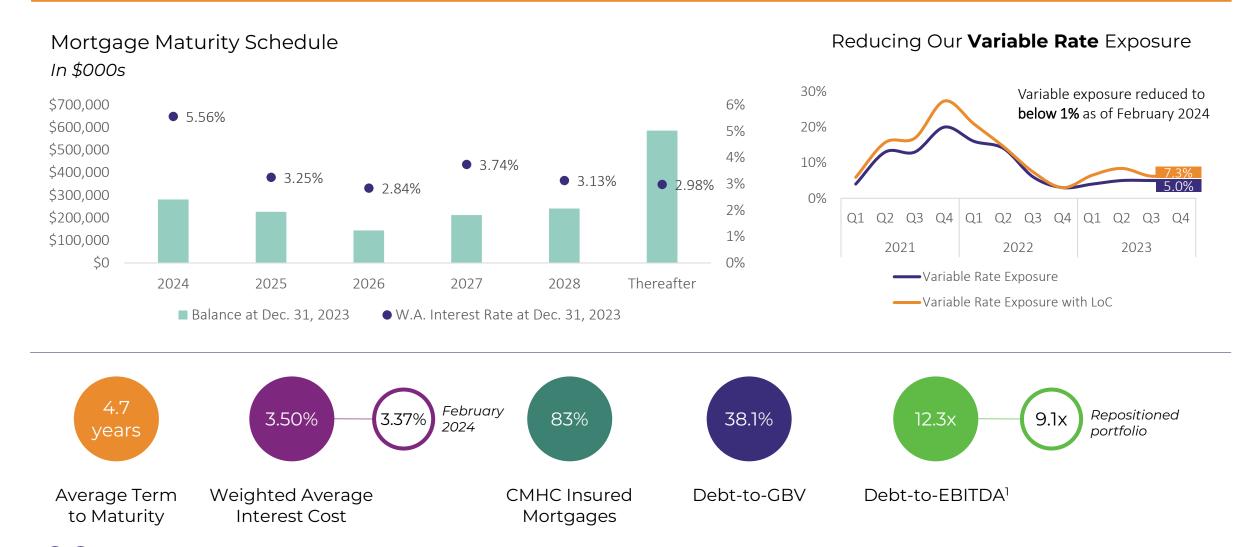
# **IFRS Valuation**

Region	Q4 '23 Cap Rate	Q3 '23 Cap Rate	Q-o-Q Change
Greater Toronto & Hamilton Area	4.11%	4.12%	-1bps
National Capital Region	4.41%	4.43%	-2bps
Greater Montreal Area	4.02%	4.02%	-
Greater Vancouver Area	3.44%	3.44%	-
Other Ontario	4.76%	4.75%	+1bps
Total Investment Properties	4.22%	4.22%	-

\$14.8 million proportionate fair value gain recorded in Q4 2023, resulting from NOI improvements



# Remaining Diligent in Managing Debt Profile



Rent Trailing twelve-month EBITDA

# SUSTAINABILITY





# 2023 Sustainability Highlights

#### Environmental

- Introduced ISO 50001-aligned
  Energy Management System
- Climate Integrations Into Capital Program

Collaborated with external advisors to integrate climate considerations into acquisitions/dispositions and capital expenditure models

#### Social

- IDEA: Inclusion, Diversity, Equity, and Accessibility

  Expanded "DEI" to "IDEA" to include accessibility considerations
- Supported charities in our communities through our annual

Mike McCann Charity Golf

Tournament

#### Governance

- Board-Level Sustainability
  Committee
  - Introduced dedicated Board-level committee to enhance oversight and drive initiatives
- Climate Training

  Provided climate training to all
  team members and all members of

our Board of Trustees

Building Certifications73.2% of total suites certified under the Certified Rental BuildingProgram



# CAPITAL ALLOCATION



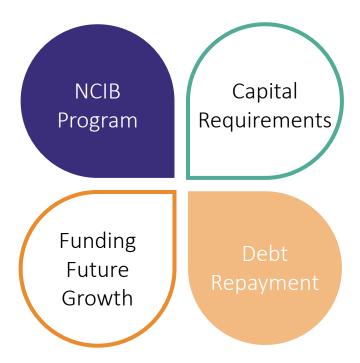


# **Capital Optimization**



Sold 5 properties totaling 224 suites in Côte-Saint-Luc (GMA) for a sale price above IFRS value of \$46M.

#### Reinvesting in Our Portfolio





# Development Pipeline









360 Laurier *Ottawa, ON* 

Suite Count	139
Commercial Sq. Ft.	1,736
Ownership	25%
Target Completion	Q3 2025

Richmond & Churchill Ottawa, ON

Suite Count	177
Commercial Sq. Ft.	11,591
Ownership	100%
Target Completion	H2 2027

Burlington GO Lands

Burlington, ON

Suite Count	P1-2: <b>1,526</b> P3-4: <b>989</b>
Commercial Sq. Ft.	P1-2: <b>20,081</b> P3-4: <b>19,779</b>
Ownership	25%
Target Completion	2032 (P1-2)

900 Albert Street
Ottawa, ON

1,241
597,368
50%
TBD



# BUILDING RESILIENCE





### Portfolio Fundamentals: Our Student Resident Base



OUR PORTFOLIO







of our communities are located within 2km of a post-secondary institution

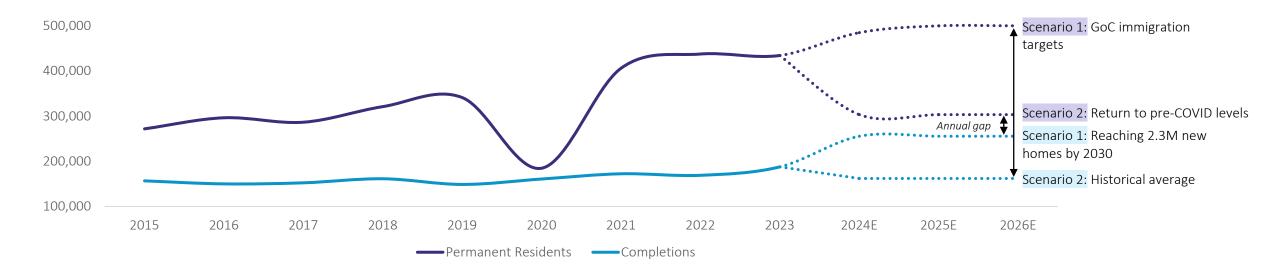


of our student residents live within these communities

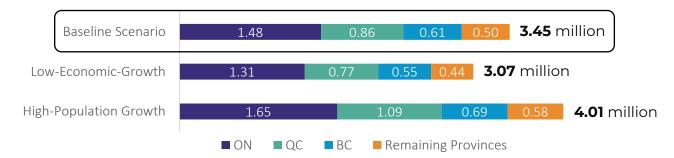


### Market Fundamentals: Canada's Persistent Supply Gap

#### Annual Immigration & Housing Completions<sup>1</sup>



Projected Supply
Gap in 2030<sup>2</sup>
(in millions)

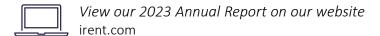


Even in a scenario with economic slowdown, CMHC forecasts a sizeable supply gap persisting in 2030, particularly concentrated in our three markets.



# TSX:IIP.UN Why InterRent?

- Strong fundamentals support long-term top line growth.
- Proven record of industry-leading growth execution.
- Track record of value creation through reposition programs.
- Financial flexibility backed by strong balance sheet.
- Clear sustainability goals and continued progress.
- Development pipeline with trusted partners.











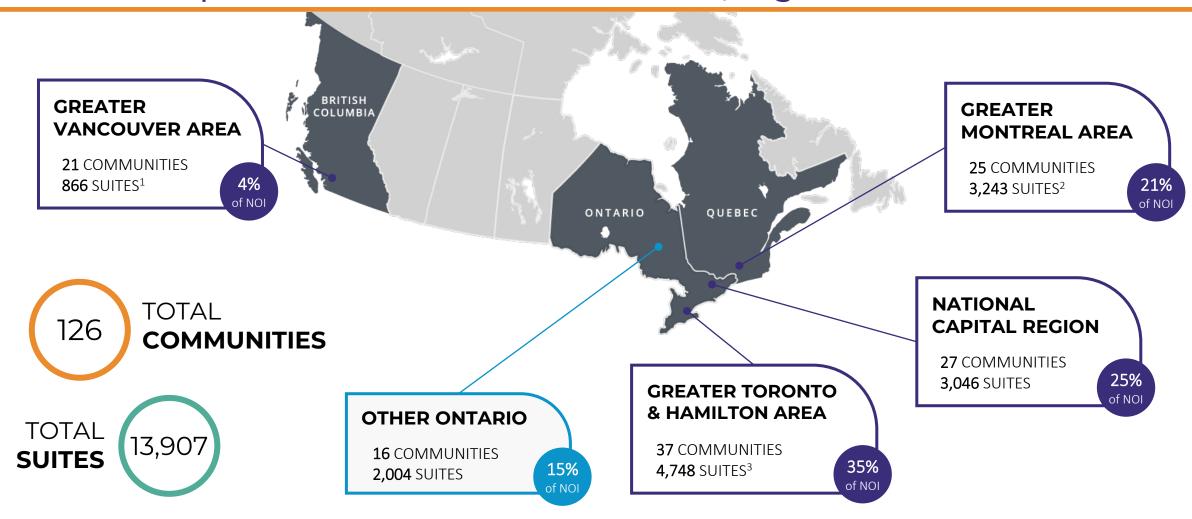


# **APPENDIX**





### Portfolio Map: A Provider of Homes in Urban, High-Growth Markets

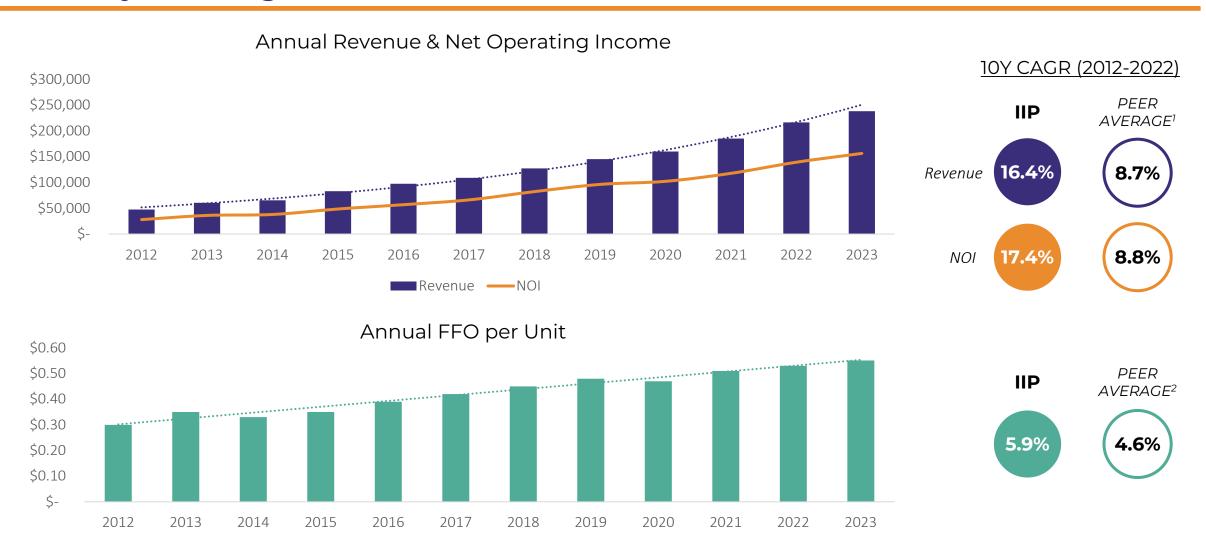




 $^1$  Includes 100% of Vancouver portfolio of which InterRent's ownership interest is 50%.  $^2$  Includes 100% of a 254-suite community in Brossard of which InterRent's ownership interest is 50%.

<sup>3</sup> Includes 100% of a 94-suite community in Mississauga and a 605-suite community in Brampton of which InterRent's ownership interest is 50% and 10%, respectively.

# **Industry Leading Track Record**





### 12th Consecutive Year of >5% Distribution Growth

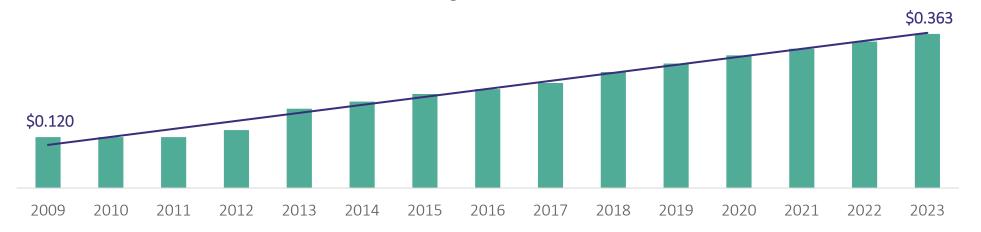
Our strategic focus on organic growth, property repositioning, and external expansion through acquisitions and development has yielded strong and sustainable results.

Monthly Distribution Increases

2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
+33%	+26%	+10%	+5%	+5%	+11%	+7%	+7%	+5%	+5%	+5%	+5%

Our 2023 distribution increase, effective in November, marks our 12<sup>th</sup> consecutive year of growing our distribution by 5% or more.

Our annual distribution has grown at a CAGR of 8.2% since 2009







### **Progressing Towards Collaboration**

We actively engage with governments at all levels, peers and interest groups to exchange industry insights and work together in tackling the housing supply challenge.





# **CONTACT US**

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